Chapter 1 <u>Duties of the Director and Library Board</u>

New Public Library standards were drafted in the spring of 2009 and are scheduled for approval in late summer or early fall 2009. They are expected to be approved by the Indiana Library and Historical Board and the public library standards take effect January 1, 2011. The standards define the role of the director and board members (see Chapter 3).

A. Library Director and Library Board

The library board is responsible for hiring a full-time library director with the education and experience required by the Librarian Certification Rule (590 IAC5).

The director is the administrative head of the library and is responsible to the library board for the operation and management of the library.

The library board and director shall maintain their functions as follows:

- (1) The board is responsible for governance and policy.
- (2) The director is responsible for administration, and is responsible to library board for the operation and management of the library.

IN the Public Trust will be revised in the coming year. According to the present manual IN the Public Trust, page D-2, the director has the responsibility to:

- Implement board policies
- Represent the library in negotiations, public relations and other public events
- Recommend staff for hiring
- Direct, supervise, educate, evaluate and discipline all staff
- Prepare the annual budget for approval by the board
- Manage the finances of the library
- Oversee the assets of the library
- Plan the annual operations of the library to fit into the long-range plan of the board
- Assist the board in the governance of the library by informing the board of the status of the library and recommending policy direction for the board
- Report to the board the results of board actions
- Remain current and knowledgeable about the library and appropriate methods of operation
- Prepare an annual report of the progress of the library and submit that report to the board and to the Indiana State Library.

The library director is the person ultimately responsible for the library. Even though the board is <u>governing</u> the library, the director is <u>managing</u> it and all of its resources. This includes the facilities, finances, personnel, and inventory.

Depending on the size of the library, you will either be working with a team of professionals which you will oversee in their management of select resources, or you will be the one and only manager juggling the management of everything – or something in between.

The first duty of the new director is to find out which scenario fits your library, and roll with it. Either you will be fixing a stopped-up toilet and scraping ice off of the sidewalks in between budget and programming meetings, or you will be making sure that these tasks get done while you deal with issues only the large libraries encounter, such as investments and foundations.

One thing you need to realize, however, is that you are not alone. That is what this guide is all about – to provide you with the resources and contact information you will need to manage your library. The State Library is here to aid you in your quest to provide Indiana residents with top-notch library service.

Another resource is your peers. Many directors in Indiana have mentored beginning library directors in the past, and many continue to do so. Get on the listserv, ask questions, check out statistics on the ISL website and find libraries of similar size and call those directors. Some may be dealing with major issues of their own and not be able to help, but don't be deterred. Librarians in Indiana are a very giving bunch, so don't reinvent the wheel. You will be asked to provide payback someday!

Resources included in this chapter also available online:

Ten Graces for New Librarians

http://www.well.com/user/ladyhawk/gadhome.html

Tips from the Trenches

http://www.in.gov/library/3310.htm

The following is adapted from the Small Library Project Pamphlet #3, "The Trustee of a Small Public Library," published by American Library Association. Also included here are requirements found in section **2.5 of 590 IAC Minimum Standards for Public Libraries.** Please see Chapter 2 in this manual for full recommendations

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Recommended Duties of the Library Board

- 1. Maintain separate function from the director: board is responsible for governance and policy.
- 2. Operate in compliance with Indiana laws
- Employ a full-time library director with the education and experience required by the Librarian Certification Rule (590 IAC 5)
- 4. Know the program and needs of the library in relation to the community; keep abreast of standards (see Chapter 3 for newest standards).
- Comply with state and federal laws affecting the library and employment procedures.
- 6. Adopt proposed library budget that adequately funds library's programs and purpose.
- 7. Establish a library policy for book and materials selection commensurate to your community size and adhering to standards.
- 8. Establish, support and participate in a planned public relations program.
- Attend all board meetings and see that accurate records are kept on file at the library.

Recommended Duties of the Director

- 1. Maintain separate function from the board: director carries out policy of board, and is responsible for administration, operation and management of library.
- 2. Keep the board informed of Indiana Laws and legislation.
- 3. Keep board informed on certification requirements and keep up-to-date on certification.
- 4. Prepare regular reports embodying the library's current progress and future needs; cooperate with the board to plan and carry out the library program. Comply with newest standards found in Chapter 3.
- 5. Provide documentation for board drafting personnel policies and procedures.
- 6. Prepare and annual budget for the library in consultation with the board and give a current report of expenditures against the budget at each meeting.
- Select and order books and materials to support your community adhering to standards with regard to your community.
- 8. Maintain an active program of public relations.
- 9. Attend all board meetings.

Recommended Duties of the Library Board

- 10. Attend regional, state, and national trustee meetings and workshops, and affiliate with the appropriate professional organizations.
- 11. Be aware of the services of the Indiana State Library.
- 12. Report regularly to governing officials and the general public.

Recommended Duties of the Director

- 10. Affiliate with state and national professional organizations and attend professional meetings and workshops.
- 11. Make use of the services and library consultants of the Indiana State Library.
- 12. Report regularly to the library board, to the officials of local government, and to the general public.

B. Working with the Library Board

When you were hired, you became an employee of your library's board of trustees. Most of the time, working with your library board will be easy, because you and the library board have a common interest and a common mission: to provide your community with the best possible library service. Good board members will be your best allies in working for better service. They will bring ideas, encouragement and enthusiasm to the library.

The keys to working with your library board are **respect**, **communication**, **and tact**. As a new librarian, recognize that the library and the library board have a history. The board is used to doing things in certain ways. Unless they have had serious problems, board members are not likely to be interested in changing what they see as successful. They are not likely to change things unless you can give them good reasons, and even then, it may take some time for them to develop trust of your judgment.

During your first year, you probably will want to spend more time in trust building rather than in problem solving with your library board. Try to get to know each board member personally, find out what they think about the library and where they want the library to be going.

It is also vitally important to communicate as much information as possible to your library board members. If you see a potential difficulty coming up, make sure that the board is aware of it, even if you are afraid it reflects badly on you. No one likes to be surprised by a major problem that everyone else saw coming. At the same time, do not dwell on the negative. Make sure that the board knows about the library's successes too.

While it is true that the library board is charged with setting policy, you will know more about the day-to-day operations of the library. Board members sometimes have ideas that simply are not workable or that will end up hurting the library. As the library director, it is your duty to inform the board of what you expect the practical consequences of their decisions will be. However, once the decision is made, it is your responsibility to carry it out to the best of your ability, even if you don't agree with it.

Another problem that sometimes occurs is when a board member interferes with the administration of the library. The trustee may come in and tell you to make changes, interfere with the work of your staff, or go out into the community and misrepresent the library's position on various issues. In these cases, it is important for you to remember that legally individual board members have no power over the library. It is only when the board acts as a group at an official meeting that library policy is made.

It is all well and good to know that an individual board member doesn't have the authority to interfere with the administration of the library, but s/he still represents one seventh of your boss. If this trustee has been on the board for a long time or is an officer of the board, s/he may even have more power than that with the board. What do you do in a case like this?

- 1. First, remember to keep your cool. Treat the request with respect and tact.
- 2. Second, tell the board member that you do not feel comfortable making the change without the full board acting on it. Tell the board member that you will ask the board

- chair to put the issue on the agenda for the next board meeting or even to call a special meeting if necessary.
- 3. Third, look for some alternative that you can use without board approval to solve the problem between the time the problem arises and the next board meeting. Make sure that the alternative that you choose conforms to present policy.

What should you do if the board makes a decision that you do not agree with? Unless the decision is illegal or unethical, it is your responsibility to carry out the decision as best you can. Try to make it work and don't express your negative opinion to the public or staff. If the decision creates problems for the library, document these and bring them to the board. Don't forget if the decision turns out to be a good one, however, to compliment the board on it. (Idaho Librarian Survival Manual)

1. New Trustees

Once new trustees have come on the board, it is very useful if your board members and you can give the new trustee an orientation to the library. You should also make sure that new trustees have received a copy of **IN the Public Trust**, the manual for Indiana public library trustees, as well as copies of important local documents, such as bylaws, policy statements, and minutes from the previous year. Please download a copy of **IN the Public Trust** from the Library Development Office website at http://www.in.gov/library/3274.htm. If you need assistance with this, please contact the office at 1-800-451-6028, or Ido@library.in.gov. By working with trustees while they are new on the board, you can build the kind of positive relationship that will most benefit your library.

2. Certificate of Appointment Public Library Board Member

Once appointed by an appointing authority, according to IC 36-12-2-19, the library board member needs to have the appointing authority complete the "Certificate of Appointment" as a public library board member, then take the certificate to the library director to be filed with the official papers of the library and with the clerk of the circuit court in your county within 30 days from taking the oath of office or the library board appointment becomes **null and void** (IC5-4-1).

The certificate is found at this URL: http://www.in.gov/library/files/plbmcertap.pdf.)

3. Ensuring attendance of board members at meetings

The simplest way to get better attendance is to ask an attorney to explain board member liability to your board members. Missing a meeting is risky. If those who attend take action that is illegal, even those who were not there to vote are at risk. Being there and voting "no" on the action is much better protection. The law also requires them to attend at least 6 consecutive regular board meetings or a vacancy can be declared. (IC 36-12-2-20(b))

A few points to consider regarding your board meetings:

- 1. Are meetings businesslike and productive?
- 2. Are meetings under two hours?

- 3. Are the agenda items board level items or are the board dealing with trivial matters?
- 4. Is everyone encouraged to participate?
- 5. Does another board member contact the missing board members after the meeting and encourage them to attend next time?

4. Engaging Board members in planning and participating in library projects

Be positive. Get board members to buy into planning. As ideas are mentioned and discussed, ask the board member who seems most interested or who suggested something in particular to chair a committee to develop that plan or policy. Be sure to use people from the community, staff, Friends of the Library, teachers, etc., on the committee with the board member. It is always good to get the ideas of a wide range of the community. Again, be positive. Get the board excited. Brainstorm, but don't run a topic into the ground. Your excitement can be contagious. Serve food!

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5. Sample Library Board Bylaws

These are **suggestions** only. They indicate the points to be covered, but each library board must adapt them to fit local conditions. Bylaws are required by Indiana Public Library Standards, 590 IAC 1, in order for the library to be in compliance with standards and qualify for state and federal funds. Please note that the new Standards, subject to approval in late summer 2009, require By-laws to be on file at Indiana State Library by January 1, 2011. "The library shall have written bylaws that outline its purpose and its operational procedures and address conflicts of interest issues and nepotism. The by-laws shall be reviewed at least every three years. A copy of the bylaws shall be submitted to the Indiana State Library."

Article I Membership

In accordance with the provisions of IC 36-12, the library board of _____ Public Library shall consist of members chosen for their fitness for public library trusteeship.

Article II Officers

Section 1. Officers of the board shall be a President, Vice President, Secretary and Treasurer.

Section 2. The officers shall be elected by ballot at the January meeting for a term on one year. Vacancies in office shall be filled by ballot at the next regular meeting of the board after the vacancy occurs.

Section 3. The duties of the officers shall be such as by custom and law and the rules of this board usually devolve upon such officers in accordance with their titles. (Or the duties might be defined here.)

Article III Meetings

Section 1. The library board shall meet on the (____) of each month at (____) o'clock at the (<u>location</u>). The (<u>name a month</u>) meeting shall be the <u>annual</u> meeting.

Section 2. Special meetings may be called by the President, or upon written request of members, for the transaction of business as stated in the call. Notice stating the time and place of any special meeting and the purpose for which called shall be given each member of the board at least 2 days in advance of such meeting and to the local media 48 hours in advance, as according to law.

Section 3. A quorum for the transaction of business shall consist of a simple majority.

Section 4. Order of business may be:

Call to order

Reading and approval of minutes

Approval of bills

Report of the librarian

Committee reports

Communications

Unfinished business

New business

Adjournment

Section 5. *Robert's Rules of Order*, last revised edition, shall govern the parliamentary procedure of the board.

Article IV Committees

(Suggestion: Special committees for the study of special problems may be appointed by the chairman, with the approval of the board, to serve until the final report of the work for which they were appointed has been filed at a regular library board meeting. Bylaws might include provision for standing committees appointed by the president at the first meeting following the annual meeting, to serve for one year. A **finance committee**, which might be either a standing committee or a special committee, would assist the library director in preparing the annual budget and represent the library board to justify it before the governing body.

In most matters, the board's most effective operation is as a committee of the whole. Boards of larger libraries may need other committees to advise the librarian and to represent the board in the community on such subjects as buildings and maintenance, personnel, library program, and extension of service.

Special committees may investigate, study, and report all matters on which the board can **act** more expeditiously as a whole.)

Article V Library Director

The library director shall be considered the executive officer of the board and shall have sole charge of the administration of the library under the direction and review of the board. The library director shall be held responsible for the care of the building(s) and equipment, for the employment and direction of the staff, for the efficiency of the library's service to the public, and for the operation of the library under the financial conditions set forth in the annual budget. The library director shall attend all library board meetings, except those at which her/his appointment, salary, or performance is to be discussed or decided.

Article VI Ethics for Library Trustees

Trustees, in the capacity of trust imposed upon them, shall observe ethical standards with absolute truth, integrity and honor.

Trustees must promote a high level of service while observing ethical standards.

Trustees must avoid situations in which personal interests might be served or financial benefits gained at the expense of library users, colleagues or the institution.

Trustees will not use the library for personal advantage or the personal advantage of friends or relatives.

It is incumbent upon any Trustee to disqualify himself/herself immediately whenever the appearance of a conflict of interest exists.

Article VII Amendments

These bylaws may be amended at any regular meetings of the library board with a quorum present, by majority vote of the members present, providing the amendment was stated in the agenda for the meeting.

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IC 35-44-1-3 Conflict of interest

Sec. 3. (a) A public servant who knowingly or intentionally:

- (1) has a pecuniary interest in; or
- (2) derives a profit from;
- a contract or purchase connected with an action by the governmental entity served by the public servant commits conflict of interest, a Class D felony.
 - (b) This section does not prohibit a public servant from receiving compensation for:
 - (1) services provided as a public servant; or
 - (2) expenses incurred by the public servant as provided by law.
- (c) This section does not prohibit a public servant from having a pecuniary interest in or deriving a profit from a contract or purchase connected with the governmental entity served under any of the following conditions:
 - (1) If the:
- (A) public servant is not a member or on the staff of the governing body empowered to contract or purchase on behalf of the governmental entity;
- (B) functions and duties performed by the public servant for the governmental entity are unrelated to the contract or purchase; and
 - (C) public servant makes a disclosure under subsection (d)(1) through (d)(6).
- (2) If the contract or purchase involves utility services from a utility whose rate structure is regulated by the state or federal government.
 - (3) If the public servant:
- (A) is an elected public servant or a member of the board of trustees of a state supported college or university; and
 - (B) makes a disclosure under subsection (d)(1) through (d)(6).
 - (4) If the public servant:
- (A) was appointed by an elected public servant or the board of trustees of a state supported college or university; and
 - (B) makes a disclosure under subsection (d)(1) through (d)(7).
 - (5) If the public servant:
 - (A) acts in only an advisory capacity for a state supported college or university; and
- (B) does not have authority to act on behalf of the college or university in a matter involving a contract or purchase.
 - (6) If the public servant:
- (A) is employed by the governing body of a school corporation and the contract or purchase involves the employment of a dependent or the payment of fees to a dependent; and
 - (B) makes a disclosure under subsection (d)(1) through (d)(6).
- (7) If the public servant is under the jurisdiction of the state ethics commission as provided in IC 4-2-6-2.5 and obtains from the state ethics commission, following full and truthful disclosure, written approval that the public servant will not or does not have a conflict of interest in connection with the contract or purchase under IC 4-2-6 and this section. The approval required under this subdivision must be:
- (A) granted to the public servant before action is taken in connection with the contract or purchase by the governmental entity served; or
- (B) sought by the public servant as soon after the contract or purchase as the public servant becomes aware of the facts that give rise to a question of conflict of interest.
 - (d) A disclosure required by this section must:
 - (1) be in writing;
 - (2) describe the contract or purchase to be made by the governmental entity;

- (3) describe the pecuniary interest that the public servant has in the contract or purchase:
- (4) be affirmed under penalty of perjury;
- (5) be submitted to the governmental entity and be accepted by the governmental entity in a public meeting of the governmental entity prior to final action on the contract or purchase;
 - (6) be filed within fifteen (15) days after final action on the contract or purchase with:
 - (A) the state board of accounts; and
- (B) if the governmental entity is a governmental entity other than the state or a state supported college or university, the clerk of the circuit court in the county where the governmental entity takes final action on the contract or purchase; and
- (7) contain, if the public servant is appointed, the written approval of the elected public servant (if any) or the board of trustees of a state supported college or university (if any) that appointed the public servant.
- (e) The state board of accounts shall forward to the state ethics commission a copy of all disclosures filed with the board under IC 16-22-2 through IC 16-22-5, IC 16-23-1, or this section.
- (f) The state ethics commission shall maintain an index of all disclosures received by the commission. The index must contain a listing of each public servant, setting forth the disclosures received by the commission made by that public servant.
- (g) A public servant has a pecuniary interest in a contract or purchase if the contract or purchase will result or is intended to result in an ascertainable increase in the income or net worth of:
 - (1) the public servant; or
 - (2) a dependent of the public servant who:
- (A) is under the direct or indirect administrative control of the public servant; or
- (B) receives a contract or purchase order that is reviewed, approved, or directly or indirectly administered by the public servant.
- (h) It is a defense in a prosecution under this section that the public servant's interest in the contract or purchase and all other contracts and purchases made by the governmental entity during the twelve (12) months before the date of the contract or purchase was two hundred fifty dollars (\$250) or less.
- (i) Notwithstanding subsection (d), a member of the board of trustees of a state supported college or university, or a person appointed by such a board of trustees, complies with the disclosure requirements of this chapter with respect to the member's or person's pecuniary interest in a particular type of contract or purchase which is made on a regular basis from a particular vendor if the member or person files with the state board of accounts and the board of trustees a statement of pecuniary interest in that particular type of contract or purchase made with that particular vendor. The statement required by this subsection must be made on an annual basis.
- (j) This section does not apply to members of the governing board of a hospital organized or operated under IC 16-22-1 through IC 16-22-5 or IC 16-23-1.
 - (k) As used in this section, "dependent" means any of the following:
 - (1) The spouse of a public servant.
 - (2) A child, stepchild, or adoptee (as defined in IC 31-9-2-2) of a public servant who is:
 - (A) unemancipated; and
 - (B) less than eighteen (18) years of age.
- (3) Any individual more than one-half (1/2) of whose support is provided during a year by the public servant.

As added by Acts 1978, P.L.144, SEC.7. Amended by Acts 1981, P.L.304, SEC.1; P.L.329-1983, SEC.1; P.L.66-1987, SEC.28; P.L.13-1987, SEC.16; P.L.183-1988, SEC.1; P.L.109-1988, SEC.3; P.L.197-1989, SEC.3; P.L.2-1993, SEC.185; P.L.22-1995, SEC.3; P.L.1-1997, SEC.149

IC 5-16-11-5.5 Conflicts of interest; consultants

- Sec. 5.5. (a) A consultant has a conflict of interest if any of the following apply:
 - (1) The entity has given a gift or gifts:
- (A) to the consultant, the consultant's spouse, or the consultant's unemancipated children;
- (B) that have a total fair market value of more than one hundred dollars (\$100); and
 - (C) within the preceding year.
- (2) The consultant, the consultant's spouse, or the consultant's unemancipated children have an equitable or a legal interest in real property the value of which:
 - (A) either:
 - (i) is at least five thousand dollars (\$5,000); or
- (ii) comprises at least ten percent (10%) of the net worth of the consultant, the consultant's spouse, or the consultant's unemancipated children; and
- (B) has been or would be increased or decreased if a contract were awarded to the entity.
 - (3) The consultant or the consultant's spouse is employed by the entity.
- (4) The entity is the sole proprietorship or professional practice of the consultant or the consultant's spouse.
 - (5) The consultant or the consultant's spouse is a partner in the entity.
- (6) The consultant or the consultant's spouse is an officer or a director of the entity.
- (7) The consultant, the consultant's spouse, or the consultant's unemancipated children own stock or options to purchase stock in the entity and the stock or the options to purchase stock have a fair market value of more than ten thousand dollars (\$10,000). This subdivision does not apply to the following:
 - (A) Time deposits or demand deposits in a financial institution.
 - (B) An insurance policy.

As added by P.L.52-1991, SEC.3.

IC 5-16-11-6 Conflict of interest disclosure; filing

- Sec. 6. (a) A consultant shall file a conflict of interest disclosure if the consultant has a conflict of interest under section 5.5 of this chapter.
 - (b) The disclosure required under subsection (a) must describe the conflict of interest.
- (c) The consultant shall file the disclosure required under subsection (a) within ten (10) days of the earlier of the following events:
 - (1) The closing day for receipt of bids.
 - (2) The award of the contract.

As added by P.L.73-1989, SEC.1. Amended by P.L.9-1990, SEC.12;

Lucrative Office

Article 2 Section 9 of the Constitution of Indiana, states:. No person holding a lucrative office or appointment under the United States or under this State is eligible to a seat in the General Assembly; and no person may hold more than one lucrative office at the same time, except as expressly permitted in this Constitution. Offices in the militia to which there is attached no annual salary shall not be deemed lucrative.

(History: As Amended November 6, 1984).

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(2/93) Form 236

UNIFORM CONFLICT OF INTEREST DISCLOSURE STATEMENT

Indiana Code 35-44-1-3

A public servant who knowingly or intentionally has a pecuniary interest in or derives a profit from a contract or purchase connected with an action by the governmental entity served by the public servant commits conflict of interest, a Class D Felony. A public servant has a pecuniary interest in a contract or purchase if the contract or purchase will result or is intended to result in an ascertainable increase in the income or net worth of the public servant or a dependent of the public servant who is under the direct or indirect administrative control of the public servant; or receives a contract or purchase order that is reviewed, approved, or directly or indirectly administered by the public servant.

"Dependent" means any of the following: the spouse of a public servant; a child, stepchild, or adoptee (as defined in I.C. 31-3-4-1) of a public servant who is unemancipated and less than eighteen (18) years of age; and any individual more than one-half (•) of whose support is provided during a year by the public servant.

The foregoing consists only of excerpts from I.C. 35-44-1-3. Care should be taken to review I.C. 35-44-1-3 in its entirety.

Name and Address of Public Servant Submitting Statement:	
2Title or Position with Governmental Entity:	
3. a. Governmental Entity:	
b. County:	
 4. This statement is submitted (check one): a as a "single transaction" disclosure statement, as to my financial interest in a scontract or purchase connected with the governmental entity which I serve, promade by the governmental entity with or from a particular contractor or vendor b as an "annual" disclosure statement, as to my financial interest connected with or purchases of the governmental entity which I serve, which are made on an with or from particular contractors or vendors. 	oposed to be r; or h any contracts
5. Name(s) of Contractor(s) or Vendor(s):	
6. Description(s) of Contract(s) or Purchase(s) (Describe the kind of contract involved, and date and term of the contract or purchase if reasonably determinable. Dates required if 4(a above. If "dependent" is involved, provide dependent's name and relationship):	

7. Description of My Financial Interest (Describe in wh expects to derive a profit or financial benefit from, or or contract(s) or purchase(s); if reasonably determinable, benefit.):	therwise has a pecuniary interest in, the above
(Attach extra pages if addi	itional space is needed)
8. Approval of Appointing Officer or Body (To be compelected public servant or the board of trustees of a star	
I (We) being the	of
(Title of Officer or Name	
(Name of Governmental Entity)	and having the power to appoint
the above named public servant(s) to the public position participation to the appointed disclosing public servant in which said public servant has a conflict of interest as approval does not waive any objection to any conflict public construed as a consent to any illegal act.	in the above described contract(s) or purchase(s) s defined in Indiana Code 35-44-1-3; however, this
Elected Official	Office
9. Effective Dates (Conflict of interest statements must final action on the contract or purchase.):	t be submitted to the governmental entity prior to
Date Submitted	Date of Action on Contract or Purchase
10. Affirmation of Public Servant: This disclosure was a by the governmental entity in a public meeting to the g contract or purchase. I affirm, under penalty of perjury, made above, and that I am the above named public se	overnmental entity prior to final action on the , the truth and completeness of the statements
Signed:	(Signature of Public Servant)
	(Signature of Public Servant)
Date:	

Within 15 days after final action on the contract or purchase, copies of this statement must be filed with the State Board of Accounts, Indiana Government Center South, 302 West Washington Street, Room E418, Indianapolis, Indiana, 46204-2738 and the Clerk of the Circuit Court of the county in which the governmental entity executed the contract or purchase. A copy of this disclosure will be forwarded to the Indiana State Ethics Commission.

Handouts that are in the chapter:

Certificate of Appointment Public Library Board Member

http://www.in.gov/library/files/plbmcertap.pdf

Conflict of Interest Form

http://www.in.gov/icpr/webfile/formsdiv/form236.pdf

IN The Public Trust

http://www.in.gov/library/3274.htm

Trustee Programs

Contact the LDO Office 1-800/451-6028 to set up an onsite presentation for an "Overview of IN the Public Trust" or other available programs.

Helpful information

IC 36-12-2 Public Libraries: Organization and Board Members

The code includes board appointment information, terms, meetings, treasurer information,

